Federal Communications Commission Washington, D.C. 20554	OMB 3060-1033 September 2003	FOR FCC USE ONLY
FCC 396-C	September 2003	
Multi-Channel Video Program Distribut Annual Report	FOR COMMISSION USE ONLY FILE NO. B396 - 20190925ABP	
Read INSTRUCTIONS Before Filling C	Dut Form	
SECTION I IDENTIFYING INFORMATION		
A. Name of Operator: NORTHLAND COMMUNICATIONS CORPORATION	١	
MSO Name: NORTHLAND COMMUNICATIONS CORPORATION	١	
B. Employment Unit's Mailing Address 101 STEWART ST SUITE 700		
City SEATTLE	State WA	Zip Code 98101-
FCC Registration Number: 0003753530	' <u> </u>	"
Emp. Unit ID # 1201		
Application Purpose		
New Program Report		
O Amendment to Program Report		
Supplemental Investigation Sheet (SIS) Attached		
C. County and State in which unit's employment office i NAVARRO COUNTY, TX	s located	
D. Category of Respondent (check applicable box)		
C Fewer than six (6) full-time employees during the se		
Six (6) or more full-time employees during the selec Supplemental Investigation Sheet, if attached	ted payroll period: Comp	lete ALL sections of the Form 396-C and the
E. Pay Period Covered by this Report (inclusive dates) 0	07/15-07/31/19	
F. Attachments: (See "Exhibit" buttons, below.)		
SECTION II COMMUNITY INFORMATION		
System Commun	ities Comprising Local En	nployment Unit
Ident No. Name of Com	munity	Location (State) Type
Review the list of communities served on the previous y additions or deletions, using the format noted above. NO OPERATORS AND NOT TO OTHER MVPD UNITS.		

SECTION III EEO POLICY AND PROGRAM REQUIREMENTS

Check YES or NO to each of the following questions. If answer to any question below is NO, attach as Exhibit B an explanation. [Exhibit 2]

1. Have you complied with the outreach provisions of the FCC's MPVD Equal Employment Opportunity Rule,

https://licensing.fcc.gov/cgi-bin/ws.exe/prod/cdbs/forms/prod/cdbsmenu.hts?context=25&formid=596&appn=1809805&acct=273574

9/27/20 <i>°</i>	19
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	47 C.F.R. Section 76.75(b), during the twelve month period prior to filing this form?	• Yes O No
2.	Do you disseminate widely your EEO Program to job applicants, employees, and those with whom you regularly do business?	• Yes • No
3.	Do you contact organizations, media, educational institutions, and other potential sources of applicants for referrals whenever job vacancies are available in your organization?	• Yes O No
4.	Do you undertake to offer promotions to positions of greater responsibility in a nondiscriminatory manner?	• Yes • No
5.	To the extent possible, do you seek out entrepreneurs in a nondiscriminatory manner and encourage them to conduct business with all parts of your organization?	• Yes • No
6.	Do you analyze the results of your efforts to recruit, hire, promote, and use services in a nondiscriminatory manner and use these results to evaluate and improve your EEO program?	• Yes • No
7.	Do you define the responsibility of each level of management to ensure a positive application and vigorous enforcement of your policy of equal employment opportunity and maintain a procedure to review and control managerial and supervisory performance?	⊙ _{Yes} O _{No}
8.	Do you conduct a continuing program to exclude every form of prejudice or discrimination based upon race, color, religion, national origin, age, or sex from your personnel policies and practices and working conditions?	⊙ _{Yes} O _{No}
9.	Do you conduct a continuing review of job structure and employment practices and maintain positive recruitment training, job design, and other measures needed to ensure genuine equality of opportunity to participate fully in all organizational units, occupations, and levels of responsibility?	• Yes O No

SECTION IV ADDITIONAL INFORMATION

You may provide as Exhibit C any additional information that you believe might be useful in evaluating your efforts to comply with the Commission's EEO provisions. There is no requirement to provide additional data or information. [Exhibit 3]

SECTION V CERTIFICATION

This report must be certified as follows:

- A. By the individual owning the reporting system if individually owned;
- B. By a partner, if a partnership; or
- C. By an officer, if a corporation or association.

I certify that to the best of my knowledge, information and belief, all statements contained in this report are true and correct.

Signed	Title
	CHIEF FINANCIAL OFFICER
Date	Name of Respondent
9/25/2019	ROD SIEMERS
Telephone No. (include area code)	
2066211351	

WILLFUL FALSE STATEMENTS ON THIS FORM ARE PUNISHABLE BY FINE AND/OR IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1001), AND/OR REVOCATION OF ANY STATION LICENSE OR CONSTRUCTION PERMIT (U.S. CODE, TITLE 47, SECTION 312(a)(1)), AND/OR FORFEITURE (U.S. CODE, TITLE 47, SECTION 503).

FORM FCC 396-C - SUPPLEMENTAL INVESTIGATION SHEET

Part I Employee Job Descriptions

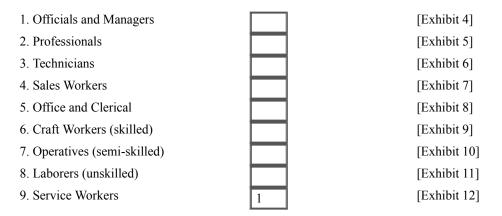
Give brief job descriptions for employees in the job categories specified below. The number specified in the box indicates the number of different job descriptions that are to be submitted for each category. Job descriptions should include the position title and a brief

https://licensing.fcc.gov/cgi-bin/ws.exe/prod/cdbs/forms/prod/cdbsmenu.hts?context=25&formid=596&appn=1809805&acct=273574

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description of the major duties and responsibilities of the individual(s) in the position.



Part II Inquiries Concerning EEO Program and Practices

Submit responses to the inquiries indicated by a "check" Responses should be brief, but must provide sufficient information to describe the employment unit's activity and efforts in the area of inquiry.

1. Describe the employment unit's efforts to comply with the outreach provisions of 47 C.F.R. Section 76.75(b).	[Exhibit 13]
2. Describe the employment unit's efforts to disseminate widely its equal employment opportunity program to job applicants, employees, and those with whom it regularly does business.	[Exhibit 14]
3. Name the organizations, media, educational institutions, and other recruitment sources used to attract applicants whenever job vacancies become available.	[Exhibit 15]
4. Explain the employment unit's efforts to promote in a nondiscriminatory manner to positions of greater responsibility.	[Exhibit 16]
5. Describe the employment unit's efforts to encourage entrepreneurs to conduct business in a nondiscriminatory manner with all parts of its operation and provide an analysis of the results of those efforts.	[Exhibit 17]
6. Report the findings of the employment unit's analysis of its efforts to recruit, hire and promote in a nondiscriminatory manner and explain any difficulties encountered in implementing its EEO program.	[Exhibit 18]
7. Describe the responsibility of each level of the employment unit's management with respect to application and enforcement of its EEO policy and explain the procedure for review and control of managerial and supervisory performance.	[Exhibit 19]
8. Solution 8. Solution 8. Solution and the employment unit conducts its continuing review of job structure and employment practices.	[Exhibit 20]
9. Other Inquiries:	[Exhibit 21]
Part III EEO Public File Report	
Attach a conv of the EEO nublic file report from the previous year. Cable entities are required to place annually	[Exhibit 22]

Attach a copy of the EEO public file report from the previous year. Cable entities are required to place annually [Exhibit 22] such information as is required by 47 C.F.R. Section 76.1702 in their public files.

EMP UNIT ID: 1201	MSO NAME: NORTHLAND COMMUNICATIONS CORPORATION
	OPR NAME: NORTHLAND COMMUNICATIONS CORPORATION

Approved by OMB 3060-1033

Exhibits

Exhibit 1 Description: F. ATTACHMENTS

Attachment 1

Description

Employment Unit Corporate Restructuring

Exhibit 12

Description: RESPONSE TO PART I EMPLOYEE JOB DESCRIPTIONS

Attachment 12

Description

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Exhibit 12, Service Workers

Exhibit 16

Description: RESPONSE TO PART II, QUESTION 4

Attachment 16

	Description
Exhibit 16 Response to Question 4	

Exhibit 17

Description: RESPONSE TO PART II, QUESTION 5

Attachment 17

Description

Exhibit 17 Response to Question 5

Exhibit 20

Description: RESPONSE TO PART II, QUESTION 8

Attachment 20

Description

Exhibit 20 Response to Question 8

Exhibit 22

Description: RESPONSE TO PART III, EEO PUBLIC FILE REPORT

Attachment 22

Description

Exhibit 22 EEO Public File Report

Northland Cable Television, Inc. Employment Unit No. 1201 F. Attachments Exhibit 1

The Employment Unit was owned by Northland Communications Corporation ("NCC") through December 31, 2018. Effective January 1, 2019, as part of a corporate restructuring, NCC's wholly owned subsidiary, Northland Cable Television, Inc. ("NCTV"), was merged into NCC, with NCTV being the surviving corporation. This report covers all relevant time periods for the employment unit regardless of ownership.

Northland Cable Television, Inc. Employment Unit No. 1201 Supplemental Investigation Sheet Part I – Employee Job Descriptions Exhibit 7

Northland Cable Television's Employment Unit No. 1201 in Corsicana, Texas employs one individual in the category of "Service Workers." Job description for Custodian is listed below:



CUSTODIAN JOB DESCRIPTION

Northland Communications ("Northland") strives to provide its customers with the highest quality service at the best possible price. To meet this challenge, Northland sets high standards for all of its employees. Northland expects that all employees abide by all Northland policies and standards as described in the employee handbook and as communicated by management. Northland expects all employees to represent the company in a pleasant, cheerful and professional manner at all times. All staff are expected to work as a team with co-workers, management and other Northland offices to meet or exceed system goals.

The primary function of the Custodian is to follow routine cleaning and maintenance procedures to maintain a high standard of safety, cleanliness and efficiency of building operations and grounds. The Custodian will maintain a cleaning schedule that will include cleaning of floors, whiteboards, wastebaskets, windows, furniture, equipment and restrooms. The custodian will report directly to the Director of Call Center Operations. Duties and responsibilities include the following:

- Assist in maintaining inventory of cleaning supplies, equipment, and request additional supplies as needed to onsite admin coordinator.
- Comply with local laws and procedures for storage and disposal of trash daily.
- Perform preventative maintenance to ensure the comfort, health, and safety of staff.
- Clean and disinfect restrooms and kitchen areas.
- Empty and clean trash receptacles, and remove debris on a daily basis.
- Vacuum all rugs and carpeted areas in offices, call center floor, hallways and corridors.
- Sweep and mop all uncarpeted areas.
- Change air filters monthly or as needed and keep inventory stock.
- Perform other duties as assigned.

Working Conditions

- Must be able to speak clearly and communicate effectively.
- Must have the ability to stand, walk, crouch, bend, stoop, and kneel on a regular basis.
- Capable of lifting up to forty pounds on a regular basis.
- Regularly stands during working hours for prolonged periods.
- Regularly work in an office setting with and around co-workers and computer equipment.

Qualifications:

Education: High School diploma or equivalent.

Northland Cable Television, Inc. Employment Unit No. 1201 Supplemental Investigation Sheet Part I – Employee Job Descriptions Exhibit 7

Experience: At least one year of janitorial experience. Preferred candidate will have proven track record of previous employment.

Required Skills: Ability to fulfill the job duties, skills and responsibilities listed above.

The above is a summary of responsibilities. Northland anticipates that the job responsibilities described herein may change from time to time as the needs of the system are developed.

Acknowledgment

I acknowledge that I received, reviewed and understand these job responsibilities.

Print Name

Signature

Date

Northland Cable Television, Inc. Employment Unit No. 1201 Supplemental Investigation Sheet Part II -- Inquiries Concerning EEO Program and Practices Response to Question No. 4 Exhibit 16

It is Northland Cable Television's Employment Unit No. 1201 in Corsicana, Texas's policy to promote from within the organization to the greatest extent practical. Northland's Management and each Manager provide promotional and upgrading opportunities to all qualified employees on a non-discriminatory basis through the following actions:

- a. Managers who make decisions on placement and promotion are instructed on the company's EEO policy (the "EEO Policy") and are required to acknowledge, in writing, their review and understanding of the EEO Policy and EEO program and that they will abide by its mandates. The employment unit's efforts to promote in a nondiscriminatory manner to positions of greater responsibility are guided by the EEO program.
- b. Managers work to ensure that individuals who make decisions on hiring, placement and promotion consider all applicants without discrimination.
- c. Managers endeavor to give all those who apply equal opportunity to compete for higher paid positions. Managers encourage employees to obtain training in order to qualify for higher-paid positions, followed by assistance and counseling during annual employee reviews, and provide effective measures to enable employees with interest and potential to qualify themselves for such positions through informal and formal training.
- d. Managers provide opportunities to perform overtime work regardless of race, color, religion, national origin, age, sex or the presence of disability.
- e. Job vacancies are circulated internally through verbal notification during employee meetings, through Northland's website, office job board and digital poster in the office.
- f. Career advancement opportunities are available to all qualified employees. Northland fosters career advancement through the company's training programs: a) NCD training program that enables unit personnel to acquire skills that could qualify them for higher level positions, b) Sales Certification Program that supports and rewards unit personnel who demonstrate outstanding sales, product knowledge and customer service skills and qualify to earn additional compensation and c) Education Assistance program that encourages employees to further job related skills and improve performance.
- g. All employees are notified of their right to equal opportunity to compete for higher paid positions for which they are qualified through a Notice to Employees and Applicants ("EEO Notice"). The EEO Notice is displayed in a location visible to all employees in the employee hallway.

Northland Cable Television, Inc. Employment Unit No. 1201 Supplemental Investigation Sheet Part II -- Inquiries Concerning EEO Program and Practices Response to Question No. 5 Exhibit 17

It is the policy of Northland Cable Television, on behalf of Employment Unit No. 1201, Corsicana, TX to send an annual letter (please see Exhibit 17a) to certain minority and femaleowned businesses within approximately 75 to 100 miles of the system office to determine whether they can provide a needed product or service. If an organization responds to Northland's letter, system personnel are instructed to consider these minority and female-owned businesses whenever they are seeking a new product or service. The letter notifies each minority and female-owned business that supporting minority and female-owned businesses is a part of Northland's Equal Employment Opportunity Policy, and the system affords equal opportunity in employment and business transactions regardless of race, color, religion, sex, national origin, age, disability or any other protected classes.

The system also places an annual advertisement (please see Exhibit 17b) in the local/community newspaper explaining Northland's EEO policy and encouraging business relationships with minority and female entrepreneurs.

Northland Cable Television, Inc. Employment Unit No. 1201 Supplemental Investigation Sheet Part II -- Inquiries Concerning EEO Program and Practices Response to Question No. 5 Exhibit 17a

"Date"

"Name" "Company" "Address" "City, State Zip"

Dear "Name":

Northland Cable Television ("Northland") is dedicated to providing the best possible telecommunication service to our subscribers, as well as supporting the communities we serve.

It is the policy of Northland to afford equal opportunity in employment and business transactions regardless of race, color, religion, sex, national origin, age, or disability. Supporting local minority and female-owned businesses is a part of our Equal Employment Opportunity Policy. We are therefore sending you this letter to inform you of Northland's policy and to encourage future opportunities for Northland to conduct business with your company.

Sincerely,

Jane Doe

Northland Cable Television, Inc. Employment Unit No. 1201 Supplemental Investigation Sheet Part II -- Inquiries Concerning EEO Program and Practices Response to Question No. 5 Exhibit 17b



Northland Cable Television, Inc. Employment Unit No. 1201 Supplemental Investigation Sheet Part II -- Inquiries Concerning EEO Program and Practices Response to Question No. 8 Exhibit 20

Northland Cable Television's Employment Unit No. 1201 in Corsicana, Texas conducts its continuing review of job structure and other employment practices by:

- 1. Strategic Review Periodically, the overall job structure of Employment Unit operations are reviewed by upper management for efficiency and analysis of the overall job structure's application to the company's evolving operations.
- 2. System Site Visits System offices are periodically visited by upper management and representatives from the corporate office. During these visits and together with Employment Unit local management, operations are reviewed, and when business necessities arise, job structure is changed to accommodate changing business needs. An example of this type of change includes the updating and revision of Northland technical training program.
- 3. Employment practices are periodically reviewed by the divisional office, corporate office and, when appropriate, legal counsel prior to changes being made. These employment practices reviews include:
 - a. Evaluation of new positions;
 - b. Evaluation of position eliminations and terminations;
 - c. Evaluation and modification of disciplinary procedures;
 - d. Evaluation of company employment policies and procedures; and,
 - e. Evaluation of promotions, demotions, transfers and wage increases.
- 4. The Employment Unit's operating procedures are periodically reviewed by Employment Unit management, regional management and/or the corporate office and updated accordingly.



This Report covers October 1, 2018 through September 30, 2019.

Total Number of Full-Time Vacancies Filled During This Period:36Total Number of People Interviewed For Full-Time Vacancies During This Period:250

FULL-TIME POSITIONS FILLED

#	Position Title	Number Hired	Recruitment Source of Successful Applicant(s)	Recruitment Source(s) Used to Fill the Vacancy Please see attached Recruitment Resource List for recruitment source contact information.	Number of Interviewees Referred by Each Recruitment Source	Total Number Interviewed
1	IT Support Specialist	1	Texas Workforce Commission	Corsicana Daily Sun Northland Communications Website Northland Communications Community Channel Texas Workforce Commission NAACP Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Ziprecruiter	0 0 0 1 0 0 0 0 1 0 0 0 0 0 0 0 0 0 0	2
2	Dispatcher	1	Indeed	Corsicana Daily Sun Northland Communications Website Northland Communications Community Channel Texas Workforce Commission NAACP Navarro College Job Placement Center LULAC BPWA Indeed Google	0 0 0 0 0 0 0 0 0 0 0 0 0 3 0	3



#	Position Title	Number Hired	Recruitment Source of Successful Applicant(s)	Recruitment Source(s) Used to Fill the Vacancy Please see attached Recruitment Resource List for recruitment source contact information.	Number of Interviewees Referred by Each Recruitment Source	Total Number Interviewed
				LinkedIn Glassdoor	0 0	
				Ziprecruiter	0	
3	Call Center Agent	1	Texas Workforce Commission	Northland Communications Website Northland Communications Community Channel	0 0	114
				Craigslist	0	
				Texas Workforce Commission	46	
				NAACP	0	
				Navarro College Job Placement Center	0	
				LULAC	0	
				BPWA	0	
				*Indeed	10	
				Employee Referral Walk In	15 40	
				Organization (unknown)	40	
				Referral	1	
				Corsicana Daily Sun	1	
4	Call Center	8	Corsicana Daily Sun x1	Corsicana Daily Sun	2	36
-	Agent	0	Walk – In x1	Northland Communications Website	0	50
	Agent		Employee Referral x2	Northland Communications	0	
			Indeed.com x4	Community Channel	Ŭ	
				Craigslist	0	
				Texas Workforce Commission	5	
				NAACP	0	
				Navarro College Job Placement Center	0	
				LULAC	0	
				BPWA	0	
				*Indeed	19	
				Walk In	3	
				Employee Referral	7	
5	Commercial Inside Sales Agent	3	Internal Promotion x3	Internal Promotion	Internal Promotion	3



CORSICANA	, TX – FCC	EMPLOYMENT	UNIT #1201
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#	Position Title	Number Hired	Recruitment Source of Successful Applicant(s)	Recruitment Source(s) Used to Fill the Vacancy Please see attached Recruitment Resource List for recruitment source contact information.	Number of Interviewees Referred by Each Recruitment Source	Total Number Interviewed
6	Commercial Insides Sales Supervisor	1	Internal Promotion	Internal Promotion	Internal Promotion	1
7	Business Solutions Account Coordinator	1	Internal Promotion	Corsicana Daily Sun Northland Communications Website Northland Communications Community Channel Texas Workforce Commission Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Ziprecruiter The Highlander Burnett Bulletin The Picayune/River City Tribune Marble Falls Independent School District The Helping Center Central Texas College Austin Community College St. Frederick Baptist Church LaCare Pat's Temporary Agency Frank Fickett Educational Center Family Crisis Center		3
				Internal Candidate	1	



#	Position Title	Number Hired	Recruitment Source of Successful Applicant(s)	Recruitment Source(s) Used to Fill the Vacancy Please see attached Recruitment Resource List for recruitment source contact information.	Number of Interviewees Referred by Each Recruitment Source	Total Number Interviewed
8	Commercial Engineer	1	Indeed	Corsicana Daily Sun Northland Communications Website Northland Communications Community Channel Texas Workforce Commission Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Ziprecruiter	0 0 0 0 0 0 0 1 0 0 0 0 0 0 0	1
9	Call Center Agent	9	Indeed x5 Northland Communications Website x1 Manpower x2 Internal Candidate x1	Northland Communications Website Northland Communications Community Channel Texas Workforce Commission NAACP Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Ziprecruiter Manpower Temp Agency Employee Referral Internal Candidate	3 0 0 0 0 0 0 21 0 0 0 0 0 2 1 1	28



#	Position Title	Number Hired	Recruitment Source of Successful Applicant(s)	Recruitment Source(s) Used to Fill the Vacancy Please see attached Recruitment Resource List for recruitment source contact information.	Number of Interviewees Referred by Each Recruitment Source	Total Number Interviewed
10	Call Center Agent	1	Walk-In	Northland Communications Website Northland Communications Community Channel Texas Workforce Commission NAACP Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Ziprecruiter Walk -In	0 0 0 0 0 0 0 18 1 0 0 0	27
				Employee Referral	4	
11	Network Administrator	2	Indeed Employee Referral	Northland Communications Website Northland Communications Community Channel	0 0	2
				Texas Workforce Commission Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Ziprecruiter Employee Referral	0 0 0 1 0 0 0 0 0	



#	Position Title	Number Hired	Recruitment Source of Successful Applicant(s)	Recruitment Source(s) Used to Fill the Vacancy Please see attached Recruitment Resource List for recruitment source contact information.	Number of Interviewees Referred by Each Recruitment Source	Total Number Interviewed
12	Regional Sales Director	1	Employee Referral	Northland Communications Website Northland Communications Community Channel Texas Workforce Commission Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Ziprecruiter Employee Referral	0 0 0 0 0 0 0 0 0 0 0 0 0 0 1	1
13	Call Center Agent	6	Employee Referral x3 Walk-In x2 Glassdoor x1	Northland Communications Website Northland Communications Community Channel Texas Workforce Commission NAACP Navarro College Job Placement Center LULAC BPWA Indeed Google LinkedIn Glassdoor Employee Referral Facebook Jobs Walk-In	0 0 0 0 0 0 0 10 0 10 0 1 1 3 1 4	29

*Unverifiable recruitment source, candidate indicated this referral source, however, it was not posted by Northland



SUPPLEMENTAL RECRUITMENT INITIATIVES

- 1. Training Programs: a) NCD training program that enables unit personnel to acquire skills that could qualify them for higher level positions, b) Sales Certification Program that provides a means for Sales Associates and Call Center Agents to improve their product knowledge, customer service and sales skills and their earnings and c) Education Assistance program that encourages employees to further job related skills and improve performance.
- 2. Participation in Internet and other programs designed to promote outreach: Posting on Featured Employer on SCTE and WICT and in local newspaper regarding Equal Opportunity commitment and policies.

Name of Recruitment Source	Address	Contact Person	Telephone Number	Entitled to Notification [Yes/No]	Total Number of Interviewee Referrals
NAACP	PO 478 Waxahachie, TX 75168	G.Burrel	903-872-2821	No	0
LULAC	2900 N. Hwy 22 Corsicana, TX 75110			No	0
Texas Workforce Commission	720 N Beaton Corsicana, TX 75110	L. Coleman C. White	(903) 874-8276	No	52
Corsicana Daily Sun	405 E. Collin St. Corsicana, TX 75110	T. Allen	(877) 670-3400	No	3
Navarro College Job Placement Center	3200 W. 7 th Ave. Corsicana, TX 75110	n/a	n/a	No	0
BPWA	3501 Northpark Corsicana, TX 75110	n/a	n/a	No	0
Craigslist.org	www.dallas.craigslist.org	n/a	n/a	n/a	0
Northland Communications Website	1500 N. Beaton Corsicana, TX 75110 www.yournorthland.com/careers/	HR	(206) 621-1351	No	3
Northland Community Channel	1500 N. Beaton Corsicana, TX 75110	V. Wallace, P. Bolden	(903) 872-3131	No	0

RECRUITMENT RESOURCE LIST

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Name of Recruitment Source	Address	Contact Person	Telephone Number	Entitled to Notification [Yes/No]	Total Number of Interviewee Referrals
	2100 B Hwy 281 N Marble Falls, TX 78654				
Walk-In	n/a	n/a	n/a	n/a	51
Employee Referral	n/a	n/a	n/a	n/a	42
Facebook	www.facebook.com/yournorthland	n/a	n/a	No	1
Internal Candidate/Promotion	n/a	n/a	n/a	n/a	6
Indeed	Indeed.com	n/a	n/a	No	86
Google Jobs	Careers.google.com/jobs	n/a	n/a	No	1
LinkedIn	LinkedIn.com	n/a	n/a	No	0
Glassdoor	Glassdoor.com	n/a	n/a	No	1
Ziprecruiter	Ziprecruiter.com	n/a	n/a	No	0
Referral	n/a	n/a	n/a	n/a	1
Organization (unknown)	n/a	n/a	n/a	n/a	1
The Picayune/River City Tribune Dailytrib.com	1007 Avenue K Marble Falls, TX 78654	A. Weems	(830) 693-7152	No	0
Central Texas College	1201 N. Main Burnet, TX 78211	L. Spivey	(512) 756-9890	No	0
Marble Falls Independent School	2001 Broadway Marble Falls, TX 78654	R. Warren	(830) 693-4357	No	0



Name of Recruitment Source	Address	Contact Person	Telephone Number	Entitled to Notification [Yes/No]	Total Number of Interviewee Referrals
District (ISD)					
The Helping Center	1315 Broadway Marble Falls, TX 78654	S. Kennedy	(830) 693-5689	No	0
Austin Community College	5930 Middle Fiskville Rd. Austin, TX 78752	J. Tucker	(512) 223-4222	No	0
Pat's Temporary Agency	708 4 th St. Marble Falls, TX 78654	P. Pucik	(830) 693-3572	No	0
The Highlander News	304 Gateway Loop Marble Falls, TX 78654		(830) 693-4367	No	0
Burnett Bulletin	304 Gateway Loop Marble Falls, TX 78654	S. McBryde	(830) 693-4367	No	0
Family Crisis Center	PO Box 805 Marble Falls, TX 78654	A. Lahmon	(830) 693-3656	No	0
St. Frederick Baptist Church	301 Ave. N. Marble Falls, TX 78654	Rev. E. W. Hackett	(830) 693-4499	No	0
LaCare	PO Box 1115 Burnet, TX 78611	L. McCorkle	(512) 756-4422	No	0
Frank Fickett Educational Center	806 Steve Hawkins Pkwy Marble Falls, TX 78654	J. Cowfer	(830) 693-4645	No	0
Manpower Temp Agency	122 South 12 th St Suite 104 Corsicana, TX 75110	Crystal Hoover	(903)872-1775	No	2